

INFORMATION & ADVISORY SERVICES

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Introduction to Argus and Bank Consortia

- Information services company with specialization in benchmarking, scoring solutions and advisory services for credit card issuers and retail banks
- Warehouse time-series data for over one billion credit card accounts from 60+ financial services institutions across the US, UK and Canada
- Rely on transaction and account data to benchmark behavior, risk and profitability
- Worked with the account level data from the nine largest credit card issuers on this response representing approximately 90% of the credit card assets in the US. The information was compiled in collaboration with Morrison Foerster.



Agenda and Summary of Findings

The industry underwent major changes in the past two years. Primary drivers of which are the descent into and recovery from the worst recession in last 75 years and the 2009 CARD Act. This presentation is based on data from the 9 largest US credit card issuers, analyzed at the account level across the entire portfolio for each issuer. Our analysis covers:

- i. New account bookings and pricing
- ii. Promotional offers
- iii. Re-pricing of existing accounts and balances
- iv. Penalty fees
- v. Customer behaviors
- vi. Impact on issuers

As anticipated, we see trends with long-term implications for both issuers and consumers:

- Increased transparency on up-front pricing and fewer risk-based re-pricings
- Lower incidence of late and over-limit fees but greater incidence of annual and BT fees
- Reduced availability and increased cost of credit across all risk segments
- Fewer BT promos, but more purchase promos
- Lower credit lines, less credit in the system and greater levels of credit line decreases.



New Accounts... Fewer mid-high risk accounts, lower credit lines





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Higher APRs for Existing Accounts; Annual Fees More Common



Prime Rate-Adjusted Retail APR (APR - Prime Rate) Among Accounts > 24 Months on Books 20% by Risk 18% 16% 14% 12% 3Q2007 3Q2008 10% -3Q2009 8% -3Q2010 6% < 620 621 - 679 680 - 719 720 - 759 760+ More accounts have annual fees, particularly those in the mid- to high-risk segments

% of <= 12 MOB Accounts that were Charged an Annual Fee





Note: Retail APRs among accounts with months on books greater than 24 are used in the analysis above to capture non-promotional retail APRs (ie retail APRs after promotional rates expired).

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Promos... Fewer new accounts taking promo BT's

Greater emphasis on purchase promos – driven by shift in focus towards spend...







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% of New Accounts Taking BT & Purchase Promo



Note: Promo is defined as any BT or purchase transactions that are associated with an APR of less than 6%.

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% of BT Takers with a BT Fee

Re-Pricings... Fewer accounts and assets are being re-priced up

Downward shift in re-pricing in line with effective date of CARD Act



% of Active Accounts with a Retail APR Priced Up





RGUS

Note: Priced up is defined as any upward repricing of retail APRs during the quarter. The magnitude of the repricing must be greater than 100 bp and the retail APRs prior to the repricing action must be higher than 9.99%.

20% 15.5% 15% 10.8%10.1% 10.4% 8.8% 10% 7.1% 6.1% 4.9% 5.3% 4.9% 5.3% 5% 1.6% 2.1% 0% 102008 202008 302008 AQ2008 AQ2009 102009 202009 302009 102010 202010 302001 A02001 302010

% of Assets* with a Retail APR Priced Up





Note *: The analysis includes total balances of the accounts that were priced up, even though in some cases only partial balances (ie future balances) were repriced. % of assets priced up is calculated based on average daily balance of accounts whose retail APRs were priced up divided by total average daily balance of all accounts.

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Penalty Fees... Down in assessment frequency and levels

Downward trends for penalty fees driven by CARD Act

25%

% of Active Accounts Assessed a Late Fee 25% 23.1% 21.3% 20.0% 20% 16.2% 15% 10% 5% 0% 3Q2008 3Q2009 3Q2010 3Q2007 Days (cycle 26 25 26 28 date to fee assessment) Avg. late Fee \$35.53 \$36.24 \$36.61 \$30.41 Amount

% of Active Accounts Assessed an Overlimit Fee



% of Active Accounts that were 1 to 30 days past due and were Assessed a Late Fee



% of Active Accounts Assessed a NSF Fee*



* NSF fee data is not available for 2007 in Argus's datasets.



25%

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Customer Behaviors... More customers paying the min-due

Shifts in customer behavior are likely a combination of greater transparency as well as changes in economic conditions...

1200

1000

800

600

400

200

0

% Purchase

Active Among

Revolvers

20

281

126

211

362

3Q2007

63.2%

Dormant



Distribution of Revolvers* by Payment Behavior



RGLIS ** Customer wallet data is available only from 1Q2010 onward.

Distribution of Cards in the Wallet**

Paydown

Open Account Distribution (Indexed to 1000 in 3Q2007)

by Behavior

17

309

156

222

245

3Q2009

60.4%

Mixed

17

265

124

233

218

3Q2010

63.5%

0% Revolvers

17

335

152

222

391

3Q2008

61.6%

Transactor



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Higher losses, lower revenues and margins

Declining revenues driven by declines in penalty fees and interest earning assets...



Loan Loss Provision** (% of Outstandings)



Note *: Gross Asset Yield includes only finance charges, gross interchange and fees. ** LLP is calculated by Argus based on historical observed losses over 12 months. All analyses excluded accounts booked within the prior 6 months. All % metrics in the charts are calculated as a % of total ADB (annualized). All \$ metrics in the tables are per open account (annualized). **RGLIS**



Gross Risk-Adjusted Effective Asset Yield***



Note ***: Does not include cost of funds (1.5%-2.0%), operating exp (3.5%-5.5%), marketing exp (1.0%-2.0%), rewards or partner costs. Operating expenses include costs associated with customer service, collections, fraud protection and IT.

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Credit... Availability of credit is down for all segments





Attrition... Slower growth and higher charge-offs

Deleveraging and stricter underwriting are driving lower card balances







The combination of the economic challenges and the CARD Act has resulted in the observed trends which have long-term implications for both issuers and consumers:

- More transparent up-front pricing and fewer risk-based repricings of accounts
- Lower incidence and magnitude of late and over-limit fees along with greater incidence of annual and BT fees
- Reduced availability and increased cost of credit across all risk segments
- Fewer BT promos but more purchase promos
- Revenue mix shift driven largely by decline in penalty fees revenues and interest earning assets.

